

Studying Environmental Regulation in Laboratory Environments

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STUDYING ENVIRONMENTAL REGULATION IN LABORATORY ENVIRONMENTSStuart Mestelman
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Abstract

Several projects which address issues of environmental regulation and the management of common property resources are in progress in the Experimental Economics Laboratory at McMaster University. The market and non-market decision-making environments which are created in the laboratory setting to study environmental regulation and common property resource management are presented in this paper.

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I. INTRODUCTION

Members of the Department of Economics at McMaster University are participating in a major eco-research programme at the University which is funded by the Government of Canada and which focuses on the restoration of the Hamilton Harbour and the harbour eco-system. The McMaster research programme encompasses researchers from the humanities, social sciences, physical sciences, health sciences, and engineering. While much of the research is discipline oriented (such as engineers studying water flows in the harbour and how this affects the distribution of toxic substances and biologists studying the effects of toxic substances on bird populations), a considerable amount of inter-disciplinary work is being undertaken (such as psychologists, sociologists, and economists joining to prepare surveys to evaluate attitudes toward the environment and to acquire contingent valuations of different environmental projects).

Laboratory methodology is becoming established as an effective tool for evaluating economic theories about individual and market behaviour and for testbedding institutions designed to implement regulatory policies (Plott, 1991). Experimental economics laboratories are established in the United States, Europe, the United Kingdom, and Japan. As part of the eco-research programme, McMaster University has established the first dedicated experimental economics laboratory in Canada. Work is proceeding on the study of a pollution emission permit trading scheme which has been proposed for nitrous oxides and sulphur oxides in

Canada (Godby *et al.*, 1994, 1995; Mestelman *et al.*, 1993; Muller and Mestelman, 1994). Research is directed towards studying the benefits of permit banking, the trading of permit entitlements, market uncertainty, and industry concentration (Brown Kruse *et al.*, 1995). In addition to studying market based regulation schemes, researchers at the McMaster Experimental Economics Laboratory are studying voluntary allocations by individuals of resources to group goods (such as environmental clean-up) and alternative forms of collective decision-making for determining environmental standards (Chan, Godby *et al.*, 1994a, 1994b; Chan, Mestelman *et al.*, 1995a, 1995b).

It is important to note that participants in laboratory markets and collective decision-making environments are not engaged in a simulation exercise. Real markets are created in a controlled environment and real money is paid based on the decisions made by traders in these markets. In collective decision-making environments, the actions of each individual have an impact on the payoffs of all individuals. Unless there is reason to believe that the payoffs to participants are salient, it is unlikely that the outcomes of the laboratory environments will be meaningful.

The laboratory environments in which emission permit trading and voluntary contributions to public goods are studied are presented in the following sections. These environments are flexible and can be easily adapted to study other problems. The three environments described below are the environment in which both permits and entitlements to permits may be traded and the market has a balanced mix of firm types (some small, some large, some with high abatement costs, some with low abatement costs), the environment in which the market for

permits contains a "large" dominant firm and a group of "small" fringe firms, and the environment in which voluntary contributions are made towards the provision of a public good (such as the maintenance of a resource which can be used by all members of a community).

II. PERMIT TRADING WITHOUT A DOMINANT FIRM

2.1. The Setting

The decision-making environment in which agents buy and sell permits to emit pollutants and entitlements to future permits may be complex. In its most complex form in the laboratory, in addition to trading decisions, agents must determine a plan for allocating permits across time and how to deal with the uncertainty that they may find themselves with a surplus or deficit of permits because of events external to the market. Ambient air quality within the vicinity of the firm may be the measure of emissions released by the firm. The firm may plan for a particular ambient air quality, which will require that it relinquish a particular number of emission permits. If an air inversion in the vicinity of the firm results in lower ambient air quality than anticipated, the firm must remit more permits than it planned to use. The alternatives are to pay a large fine, acquire additional permits from the market, or reduce its inventories of permits.

The Canadian permit trading proposals were first considered in a laboratory environment in which no transactions were computer mediated (Mestelman *et al.*, 1993; Muller and Mestelman, 1994). This environment required that traders

manually maintain all of their trading and production records. This made it difficult for traders to concentrate all of their attention on market transactions. The current work on emission permit trading at McMaster's Experimental Economics Laboratory (McEEL) uses a computer-mediated environment which reduces the effort and attention traders must devote to record keeping, which is all maintained via the computer stations into which the subjects enter their trading and production decisions.¹ Sections 2.2, 2.3, and 2.4 are taken and adapted from Godby *et al.* (1995).

2.2 The Trading Environment

In the emission trading environment which is currently being used in McEEL a session consists of periods which are divided into 6 sub-periods or phases — share market, distribution, primary coupon market, production decision, production result, and reconciliation. Not every phase occurs in every treatment.

During the *share market phase* traders buy and sell shares in a computerized double auction market. This phase only occurs under treatments with tradable shares. The share market phase is followed by the *distribution phase*, in which subjects receive coupons according to their current holdings of shares and the previously announced coupon dividend rate for that period. The distribution phase does not require any intervention from the traders. During the *primary coupon market phase*, traders again buy and sell coupons in a computerized double-

¹ The software is adapted from RNA3, a computer program developed by Shawn LaMaster and colleagues at the University of Arizona.

auction market. During the *production decision phase*, traders choose the number of units of the input to use and consequently the number of coupons they will need. In the *production result phase*, which occurs once all production plans have been submitted, traders are informed of their actual input use and of the cash generated from current production. Under the uncertainty treatment, actual input use may differ from planned input use by an amount specified in advance by the investigators. In the present case these errors were drawn from a uniform distribution over the values $(-1, 0, +1)$. This feature models measurement error (as discussed by Carlson *et al.*, 1993) or other errors in determining emissions. Such other errors might include unforeseen changes in output or changes in the availability of a substitute for the rationed input.

During the *reconciliation phase* traders buy and sell coupons in a computerized double-auction market to eliminate any coupon deficit or unwanted coupon surplus. We choose not to allow traders to plan a coupon deficit during the production decision phase. Nevertheless, when uncertainty is present, it may be the case that actual use exceeds coupon holdings. In this case, the trader has a coupon deficit that must be cleared by purchasing more coupons. Similarly, traders may deliberately incur a coupon surplus (in the production decision phase) that they choose to sell rather than to bank. The reconciliation period allows such trades.

In the *coupon-redemption phase*, traders redeem the number of coupons corresponding to their actual input. Traders with a coupon deficit pay a per unit penalty which is greater than any trader's marginal abatement cost. Subsequently, eliminating the deficit becomes a first charge against any coupons

acquired in the following period. The coupon-redemption phase does not require any intervention on the trader's part.

After the coupon-redemption phase the next period begins with a share market (if enabled) and a new distribution of coupons. There is no share market in the last period of the session. At the end of the session, traders' earnings are converted to Canadian dollars and paid privately in cash.

2.3. The Planner and Wizard

The market institution just described clearly places major cognitive demands on the traders. When banking is allowed, the marginal value of a coupon is not determined directly by the trader's abatement cost schedule for the current trading period, but rather by the place in the schedule that the coupon would occupy if all current coupons and anticipated coupon dividends are allocated optimally over the remaining periods of the session. Similarly, the marginal value of a share is derived from the incremental value of the coupons it bears. These values are the output of simple, deterministic maximization problems. In the field, the operations research department of participating firms could certainly compute these marginal values, given any trial holding of shares and coupons. Accordingly, traders are provided with a *production planner* that simulates an operations research department. The production planner is shown in a window on the computer screen. Traders can enter any trial quantity of coupons and shares. The production planner computes the abatement cost-minimizing allocation of current and anticipated coupons over time and reports both the allocation, the corresponding profit, and the change from the current

holdings.

Even the production planner may be too time-consuming for traders to use in the course of the auction markets. Accordingly, traders are also provided with advice from trading and production wizards. The trading wizard uses the production planner to compute the marginal value of coupons or shares, depending on the phase of the market, and displays its advice in a window during the primary coupon market, the reconciliation market, and share market phases of the period. The production wizard simply displays the operating profit-maximizing number of input units to use during the production decision phase.

2.4. An Example

Table 1 displays the marginal abatement cost saving schedule (in laboratory dollars, L\$) for a trader in an emission permit trading environment. In this abbreviated example, the trader must plan over a three period time horizon. If this trader uses five coupons in period 1, the abatement cost saving is the sum of L\$200, L\$190, L\$180, L\$170, and L\$160, for a total abatement cost saving of L\$900. The trader has been given an entitlement of two shares, which each pays a coupon dividend of two coupons in periods 1 and 2 and one coupon in period 3.

Figure 1 displays the information presented to the trader during the share phase. The Status window shows the trader's inventory of shares, coupons and cash at all times. A Market window displays the current Ask and Bid. The Clock window displays time remaining in the market. In the top right corner, the Wizard displays its trading advice. Traders should be able to infer from this

their maximum willingness-to-pay for a coupon (i.e. their maximum bid) and their minimum willingness-to-accept payment for a coupon (i.e. their minimum ask). The Planner, which can be directly accessed during trading, allows traders to calculate their profits for any trial number of shares or coupons. The trial numbers are adjusted using the arrow keys. The Planner advises this trader to allocate 4 coupons in period 1 and three coupons in each of periods 2 and 3. Table 1 shows that by transferring one coupon from period 2 (during which the 2 shares pay a dividend of 2 coupons each) to period 3 (during which the 2 shares pay a dividend of 1 coupon each), abatement cost savings will increase by L\$10 (by giving up abatement cost savings of L\$170 in period 2 this trader gains abatement cost savings of L\$180 in period 3).

Furthermore, if this trader purchased one more share at the start of period 1, there will be 5 additional coupons to allocate over the three periods. The 15 coupons will be most effectively allocated if 5 coupons were redeemed in each of the three periods. This will increase this trader's abatement cost savings by L\$160 in period 1, L\$330 in period 2, and L\$330 in period 3. The total abatement cost saving is L\$820 (which is reported by the Wizard in the top right-hand box). This trader could profit by paying up to L\$820 for an additional share. The other value reported in the Wizard box is L\$900. This is the abatement cost saving which would be lost if one of the two shares was sold in this first round of trading. By selling this share, only five coupons would be available for use over the three periods. Optimal coupon use will fall by two coupons in period 1, by one in period 2, and by two in period 3. The total reduction in abatement cost saving is L\$350 in period 1, L\$180 in period 2, and L\$370 in period 3. The total of these values, L\$900, is the minimum price the

trader should accept for the sale of one share if the trader wanted to maximize profit. Once a share is purchased or sold, the Wizard amends its advice to reflect the value of the next transaction.

Figure 2 displays the information presented during the primary coupon market. Note that the Wizard now displays advice about the value of additional coupons rather than shares. Assuming no shares were bought or sold during the share market, this trader could increase abatement cost saving by purchasing one additional coupon and using it in period 2 or period 3. Abatement cost saving will increase by L\$170. Similarly, by selling one coupon, the trader will reduce the number of coupons that can be redeemed in period 1 from four to three, and abatement cost saving will fall by L\$170. This trader should neither pay more than L\$170 for an additional coupon nor accept less than L\$170 for the sale of one coupon. This is reported in the Wizard box. Once a coupon has been purchased or sold, the Wizard box is amended to reflect the value of the next transaction. As Figure 2 is presented, there are 31 seconds remaining for trading in Period 1, the outstanding bid is L\$90 and the outstanding ask is L\$300, both entered by trader 1 (whose screen is displayed). No trades have been made in Period because the List of Trades box is empty.

Figure 3 displays the information presented during the production decision phase. Note that the Production Decision window gives information on coupons owned and coupons intended to be used (Planned Input), together with the implied effect on this period's cash balance. The Planner indicates the profit maximizing allocation of an alternative bundle of shares and coupons. The screen displayed in Figure 3 shows the Wizard recommending the use of 4 coupons in the

first period. The Production Decision box shows the new cash position which would result if only 2 coupons are used. The Planner reflects the optimal allocation of coupons if this trader had two coupons available for the first period and 3 shares available for the remaining two periods. The recommended allocation is correct, but it is not a particularly meaningful scenario to describe, because this trader has 4 coupons available for the current period 1, not 2 coupons. Although the Planner is a useful planning tool, it is only as effective as the trader who asks the questions. If you ask inappropriate questions, you will get inappropriate answers!

Figure 4 displays the information given the trader during the reconciliation market. This trader chose to use 4 coupons in period 1 (as recommended by the Wizard). This trader's cash position has increased to L\$1540 (L\$500 is the Cash endowment shown in Figure 1, L\$300 is the net sales revenue received by this trader for sales of output, which is fixed each period, and L\$740 is the abatement cost saving realized by the use of 4 coupons in period 1). This trader, however, was unfortunate. Notice that the Status box in Figure 4 indicates a coupon deficit. Conditions were such that this trader must deliver an additional coupon to the regulator. If this coupon is not delivered, the trader will have to pay a L\$200 penalty and give up a coupon in the next period. If the trader can purchase an additional coupon during the reconciliation market, the trader saves both the fine (L\$200 in this case) and the coupon's value when used optimally in future periods (L\$180 in period 3, given optimal banking). Therefore, the value of a coupon to this trader is up to L\$380 in the period 1 reconciliation market. This is reported by the Wizard in Figure 4.

2.5. Closing Comments

This environment is complex. Although traders are provided with a tool to assist them to make sale, purchase, and coupon-use decisions, traders are free to speculate on the decisions that others will make. The outcomes of these market interactions are very dependent upon the behaviour of the traders in the markets. An important question is "Does the trading environment provide sufficient incentives to traders to use the information available in such a way as to lead to efficient outcomes?" In this context an efficient outcome is one which minimizes the cost of achieving the level of emission prescribed by the regulator. The outcome is not predetermined by the values induced by the experimenters, in the manner that the outcome of a numerical simulation is predetermined by the parameterization of the model.

III. PERMIT TRADING WITH A DOMINANT FIRM

3.1. The Setting

In some ways this environment is not as complex as the previous environment. This environment, however, does not present a transparent problem to the traders in these markets. The environment contains one large trader, who would produce 10 units of output in the absence of any regulation. There are ten small firms, who would each produce 1 unit of output in the absence of any regulation. One research question is "Can the dominant firm exercise monopoly or monopsony power in the emission permit market if given the opportunity?" A second research question is "Can the dominant firm manipulate the price in the

product market by exercising monopoly or monopsony power in the emission permit market?"

The market for permits (the access to a regulated input) is a double-auction market in which some agents are sellers and some agents are buyers. None of the agents are able to trade on both sides of the market. The market price for the final product is the price which will clear the units supplied by the eleven producers. All producers know what market demand is, but not what others will produce. The dominant firm knows the production costs and abatement costs of all of the fringe firms. The double-auction market for permits is a computer-mediated trading institution.

3.2. The Double-Auction Trading Environment

The double-auction trading institution with a dominant firm and ten fringe firms is implemented using the multiple-unit double-auction (MUDA) software developed at the California Institute of Technology. This software does not provide the record keeping functions described in the previous section. The buyers and sellers must keep manual records of sales and purchases and the profits on all transactions. The MUDA software facilitates the market interactions, and records all bids, asks, and contracts. The abatement cost savings associated with the use of a permit, and the profits gained by selling or buying permits must be computed from the records kept by buyers and sellers.

Figure 5 displays the trading screen and the Contract History screen for MUDA. At the top of Figure 5 are a series of boxes which display the Market in

which the buyer or seller is participating (under MUDA it is possible for traders to participate simultaneously in many markets for many different products), the Period, and the Time remaining in the period. A second and third series of boxes display the outstanding BID PRICE and the outstanding ASK PRICE, along with the quantity demanded (bid for) and supplied, QNTY and the identification number (ID) of the trader who has entered the outstanding bid or ask. The INVENTORY box reports the buyer's or seller's inventory of units bought or available for sale. Finally, the PRICE and QNTY boxes at the right of the top row will contain the buyer's or seller's bid price or ask price and the quantity demanded or offered for sale (one unit in all cases for this experiment).

The second row provides prompts to the buyers and sellers to aid them in entering bids and asks, accepting outstanding asks or bids, and cancelling bids or asks which they previously entered. To enter a bid, a buyer must type the bid price in the right-hand PRICE box, type 1 in the QNTY box, and then press the F1 function key on the computer keyboard. If a seller wishes to accept the outstanding bid, the seller presses the Ctrl key on the computer keyboard. In this environment, only a bid or an ask which improves on the outstanding bid or ask is accepted and displayed on the screen. All traders see the same ID, BID PRICE, and ASK PRICE boxes. The F3 key calls up a CONTRACTS HISTORY screen which permits the trader to see the list of all previous contracts, the period in which they were made, the time in the period, who the buyer and seller were, the price, the quantity traded, and the total value of the transaction. This assists the traders in maintaining their record sheets. This also permits the experimenters to reconstruct the record sheets of all subjects and check their calculations of earnings.

3.3 The Product Market

When output decisions can affect the price of the product, the eleven producers privately transmit an output decision to the experimenter. The experimenter determines the total output produced by the eleven producers and announces the price which will clear the market. Each producer then determines the profit earned that period. Cost is determined by the number of units of output produced and the number of permits which are used.

3.4. Closing Comments

While this environment appears to be much less complex than the environment in which traders could carry permits (called coupons) from period to period and in which they could trade entitlements to permits, the variable product price treatment in this environment introduces a degree of complexity which makes the ultimate permit use and output less than transparent. Because the price of the product is not determined when decisions must be made about the purchase or sale of permits, the realization of any particular allocation of permits, use of permits, and distribution of output across the dominant and fringe firms is dependent on the expectations of the agents. Whether a particular solution prevails will depend on the behaviour of the traders in these environments. Whether the double-auction institution supports a competitive outcome or an imperfectly competitive (monopolistic or monopsonistic) outcome is not a prediction of the theoretical models underlying this environment (see Brown Kruse *et al.*, 1995).

IV. THE VOLUNTARY CONTRIBUTION ENVIRONMENT

4.1. The Setting

The computer-mediated voluntary contribution (or public goods) environment used in McEEL was first used for the experiment reported in Chan, Godby, *et al* (1994a). The software was developed by R. Andrew Muller and Mary-Anne Sillamaa for use on a UNIX base, and has proven to be versatile.

Participants in the voluntary contribution environments are told that they must allocate an endowment of resources or income across two markets. Each participant's payoff depends upon the amount of resources the participant allocates to Market 1 and the amount of resources the participant and all other participants allocate to Market 2. The participant's payoff can be represented by a payoff table which summarizes all possible outcomes based upon the amount the participant allocates to Market 2 and the amount that all of the other participants allocate to Market 2. Given the endowment of each participant, anything not allocated to Market 2 is automatically allocated to Market 1. The payoff tables for a three-person group in which everyone has the same endowment, but one person receives a greater return from allocations to Market 2, are presented as Tables 2 and 3.

4.2. The Computer-Mediated Environment

Table 2 shows the payoffs for a person who has an endowment of 20 tokens (see the number at the extreme right of the first row). This person knows that

the combined endowments of the other two people in the group is 40 tokens (see the number at the bottom of the first column) If this person thinks that the others in the group will allot nothing to Market 2, the best this person can do is to allot 12 or 13 tokens to Market 2 If this person's expectations are fulfilled, this person's payoff will be 176 tokens. On the other hand, if this person thought that the others would each allot 13 tokens to Market 2, or 26 tokens in total, this person's best response would be to allot nothing to Market 2 and earn a payoff of 696 tokens.

Once a session begins, each subject's computer screen displays the information on the upper portion of Figure 6 (excluding the second set of Input/Status lines). Each subject is presented with a message with information about the number of tokens which can be allotted to Market 2, and an instruction line which repeats that information for the current period. When an allotment is made, it appears in the square brackets in the Yours column under Allotments. As soon as all of the people in all of the groups participating in a session make their decisions, the computer collects everyone's allotment and provides this information plus payoff information to the participants. At this point numbers would appear in the Others' column and the Your Payoff column. A new line will appear on the screen with a 2 in the Period column, and the participant will be cued with (perhaps) a new message and instructions for the next period.

The second set of Input/Status lines would appear if it was possible to monitor the behaviour of other members of the group. If monitoring was costless, instead of receiving information about Others' contributions, each participant would receive information about the other two members of the group, who will be

identified throughout the session as participants 1 and 2.

4.3. Closing Comments

This is a versatile environment. By the appropriate choice of payoff function environments can be created in which people are contributing to the provision of a public good or in which people are exercising entitlements to appropriate resources from a common pool. In the former case we can study the factors which lead to cooperative behaviour in the provision of public goods or which lead to free-riding. New institutions can be introduced, and their success at facilitating cooperative behaviour can be assessed. In the latter case we can study issues related to environmental management. We can study the factors which lead to cooperative behaviour in the exploitation of scarce resources when congestion externalities are present. More complex environments can be introduced in which the exploitation of the common pool can lead to its extinction. In this situation, institutions which lead to cooperative behaviour would be important to identify, for not only would exploitation lead to low social benefits over time, but to the elimination of all benefits.

V. CONCLUSIONS

Three different computer-mediated environments were presented. These are all currently being used to study issues which have some relationship to the problems of the Hamilton Harbour Watershed at the western end of Lake Ontario. Any use of emission permit trading to allocate emissions across those firms and individuals who use the Hamilton Harbour as a depository for waste materials will

require some regulating body to determine the size and distribution of entitlements to produce. Institutions by which the entitlements and their distribution are determined and through which permits and entitlements are traded must be selected. The laboratory methods described here offer relatively inexpensive ways to evaluate market and non-market institutions designed to facilitate cooperative behaviour for the management of common property resources.

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Table 1

Sample Marginal Abatement Cost Saving Schedule

	Period 1	Period 2	Period 3
Coupon 1	200	200	200
Coupon 2	190	190	190
Coupon 3	180	180	180
Coupon 4	170	170	170
Coupon 5	160	160	160
Coupon 6	150	150	150
Coupon 7	140	140	140

YOUR ALLOTMENT TO MARKET 2

Table 2: Payoff Table for Low Preference People. A 40x20 grid showing payoff values for 'OTHERS' (rows 0-40) and 'YOUR ALLOTMENT TO MARKET 2' (columns 0-20). Values range from 20 to 1060.

Table 2 Payoff Table for Low Preference People

YOUR ALLOTMENT TO MARKET 2

Table 3: Payoff Table for High Preference Person. A 40x20 grid showing payoff values for 'OTHERS' (rows 0-40) and 'YOUR ALLOTMENT TO MARKET 2' (columns 0-20). Values range from 20 to 1000.

Table 3 Payoff Table for High Preference Person

Status Trader: 1 Period: 1 Phase: Share Market State: Running DA		Inventory Shares 2 Coupons 8 Cash 588	Wizard One MORE share RAISES your operating profit by 828 One LESS share LOWERS your operating profit by 988
Market Current Ask: Current Bid:		Planner Trial Shares: 2 Coupons: 8 Profit Maximizing Allocation Coupons from Period to Period 4 1 1 3 2 3	
Clock Time remaining: 08:16		Indicated Operating Profit Trial Holdings 1888 Current Holdings 1888 Change 8	
Commands A - Place an ASK to SELL a unit B - Place a BID to BUY a unit P - Purchase a unit at Current Ask S - Sell a unit at Current Bid F2- Production Planner		<up>, <down> change Trial Coupons <left>, <right> change Trial Shares	
List of Trades 			

FIGURE 1 SHARE MARKET

Status Trader: 1 Period: 1 Phase: Primary Coupon Mkt State: Running DA		Inventory Shares 2 Coupons 4 Cash 588	Wizard One MORE coupon RAISES your operating profit by 178 One LESS coupon LOWERS your operating profit by 178
Market Current Ask: 388 (1) Current Bid: 98 (1)		Planner Trial Shares: 2 Coupons: 4 Profit Maximizing Allocation Coupons from Period to Period 4 1 1 3 2 3	
Clock Time remaining: 08:31		Indicated Operating Profit Trial Holdings 1888 Current Holdings 1888 Change 8	
Commands A - Place an ASK to SELL a unit B - Place a BID to BUY a unit P - Purchase a unit at Current Ask S - Sell a unit at Current Bid F2- Production Planner		<up>, <down> change Trial Coupons <left>, <right> change Trial Shares	
List of Trades 			

FIGURE 2 COUPON MARKET

Status Trader: 1 Period: 1 Phase: Production Decision State: DA Closed		Inventory Shares 2 Coupons 4 Cash 588	Wizard To Maximize Operating Profit use 4 units of input
Production Decision for Period 1		Planner Trial Shares: 3 Coupons: 2 Profit Maximizing Allocation Coupons from Period to Period	
Coupons Owned	4	2	1
Planned Input	-2	5	2
Coupon Surplus (Deficit)	2	4	3
Previous Cash	588	Indicated Operating Profit Trial Holdings 2838 Current Holdings 1888 Change 158	
Net Sales Revenue	+ 388	(up), (down) change Trial Coupons (left), (right) change Trial Shares	
Indicated Cost Saving from Coupon Redemption	+ 398		
Indicated New Cash	1198		
ARROW KEYS CHANGE PLANNED INPUT F1-Record F2-Planner F4-Resale F5-Done			

FIGURE 3 PRODUCTION DECISION

Status Trader: 1 Period: 1 Phase: Reconciliation Mkt State: Running DA		Inventory Shares 2 Coupons -1 Cash 1548	Wizard One MORE coupon RAISES your operating profit by 388 One LESS coupon LOWERS your operating profit by 388
Market Current Ask: Current Bid:		Planner Trial Shares: 2 Coupons: 4 Profit Maximizing Allocation Coupons from Period to Period	
Clock Time remaining: 08:18		4	1
Commands A - Place an ASK to SELL a unit B - Place a BID to BUY a unit P - Purchase a unit at Current Ask S - Sell a unit at Current Bid		3	2
F2- Production Planner		2	3
List of Trades		Indicated Operating Profit Trial Holdings 768 Current Holdings 768 Change 8	
		(up), (down) change Trial Coupons (left), (right) change Trial Shares	

FIGURE 4 RECONCILIATION MARKET

